

# Generative Governance

Keith Seel, PhD, CVA

[kseel@mtroyal.ca](mailto:kseel@mtroyal.ca)

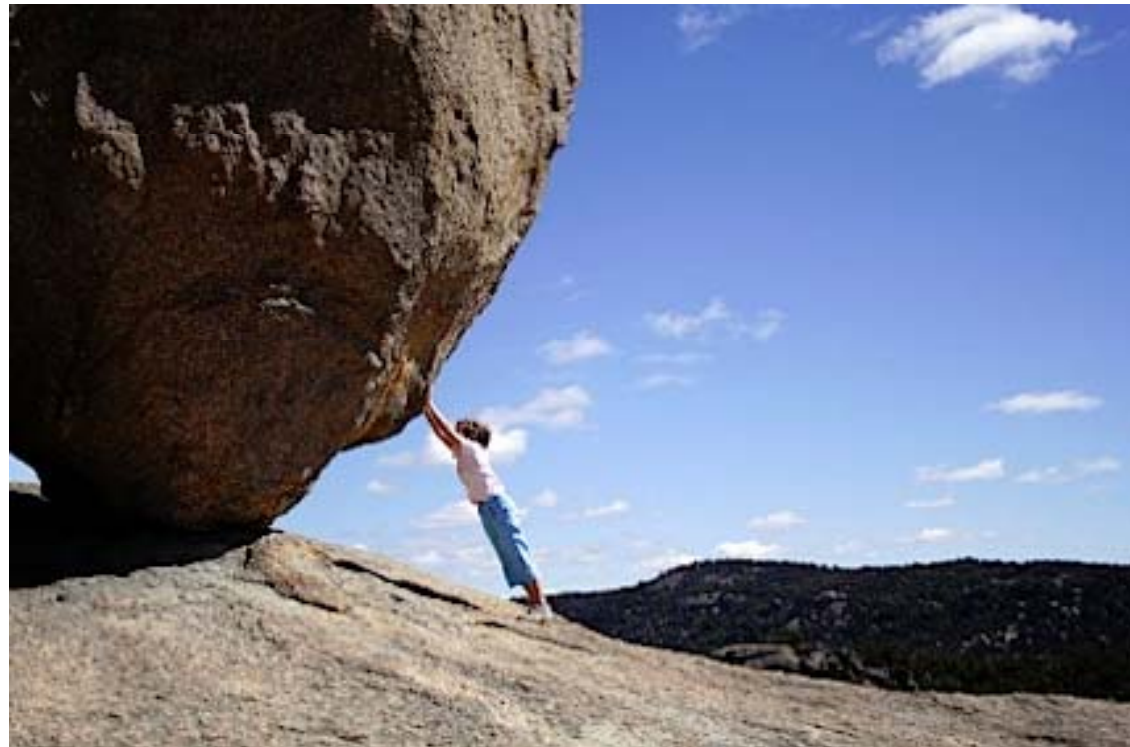
403-440-7055

Generative work conveys the gift of helping executives see things better, improving their perception and perspective...

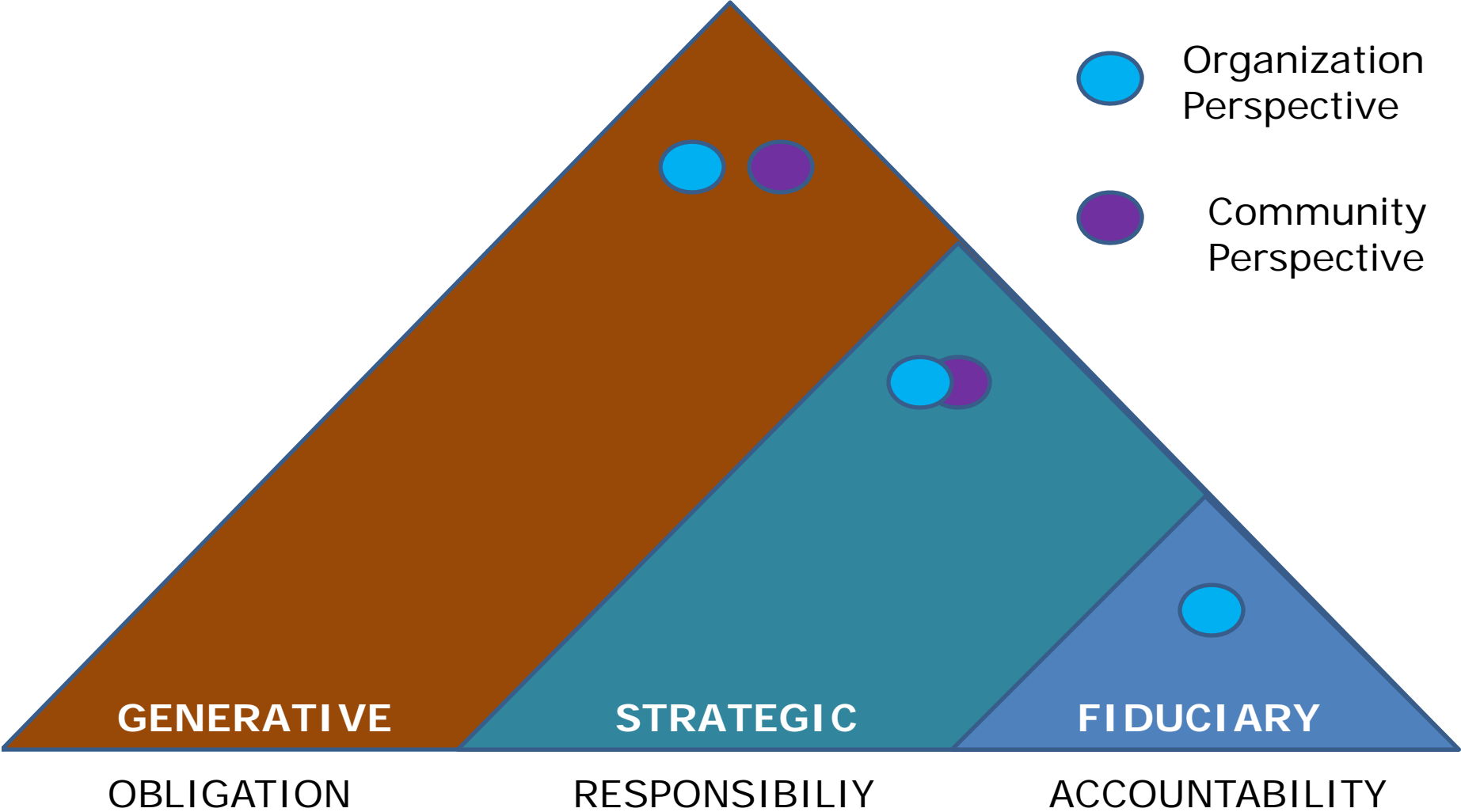
Chait, 2005

Necessity is not an established fact, but an interpretation

Nietzsche



# Perceiving Governance - Governance Model (Seel, 2007)



# Perceiving Generative Governance

Governance

Generative



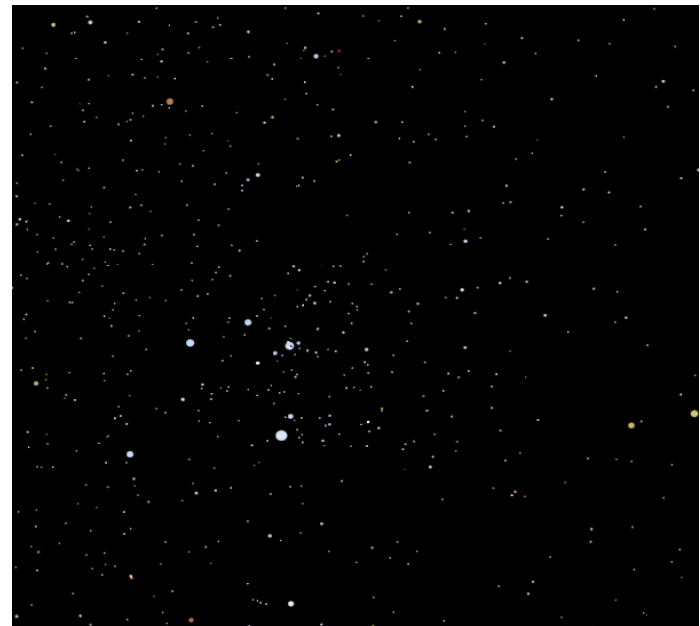
# Perceiving Governance

Root of the word (L)

- To steer (a vessel)



Reflection – what  
does it mean to  
“steer”



# ...and what of “Generative”

## Roots of the word (L)

- To produce
- To create
- Be born
- To arouse

Reflection – What does  
it mean to create  
something?

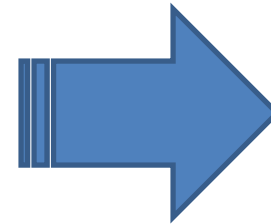


# Putting Things Together

“Steering”



“Creating”





- Leadership
- Exploration
- Transformation
- Revolution
- Appreciative
- Aesthetic
- Entrepreneurial



A word cloud of educational themes. The most prominent words are 'global perspective', 'world citizen', 'learning through experience', and 'endless possibilities'. Other visible words include 'environmental and sustainable', 'learn from the past', 'inclusive of everyone', 'teamwork and collaboration', 'connecting with technology', 'classroom as the world around me', 'love of learning', 'inter-connected', 'passion and purpose', 'inspire and encourage creativity', 'unafraid of change', and 'nurturing and mentoring'. The words are arranged in a roughly horizontal, overlapping fashion, with colors ranging from purple to blue to green.

unafraid of change  
nurturing and mentoring  
environmental and sustainable  
learn from the past  
inspire and encourage creativity  
passion and purpose  
inclusive of everyone  
global perspective  
world citizen  
community  
learning through experience  
inter-connected  
teamwork and collaboration  
connecting with technology  
classroom as the world around me  
endless possibilities  
love of learning

Community Conversations Summary, Spring 2009<sup>1</sup>